



RESOLUTION 21-33-A

RE: FISCAL YEAR (FY) 2021-22 BUDGET FOR THE CONTRA COSTA TRANSPORTATION AUTHORITY (AUTHORITY) AND CONGESTION MANAGEMENT AGENCY (CMA)

WHEREAS, the Authority's authorizing statutes, the Local Transportation Authority and Improvement Act [California Public Utilities Code, Section 180000 et seq.], require the Authority to adopt an annual budget [CPUC, Section 180105(a)]; and

WHEREAS, the Authority Board adopted a Measure C Strategic Plan, which documents established annual funding parameters for Measure C Authority projects and programs through fiscal year 2012; and

WHEREAS, the Authority Board adopted a Measure J Strategic Plan, which documents established annual funding parameters for Measure J Authority projects and programs through fiscal year 2034; and

WHEREAS, the budgeted amounts recommended for projects in the FY 2021-22 Budget are consistent with the levels recommended in the Measure C and Measure J Strategic Plans and with its policies, where such projects are ready for advancement of specific stages as specified in the Plans; and

WHEREAS, the Authority serves as the CMA for Contra Costa County, and the budgeted amounts are consistent with fulfilling State requirements for preparing the required Congestion Management Program (CMP) and the Authority's similar Growth Management Program; and

WHEREAS, the Authority held a noticed public hearing on June 16, 2021 prior to adoption of the budget, consistent with statutory requirements in Section 180108.

NOW, THEREFORE, BE IT RESOLVED, that the Authority Board hereby adopts the FY 2021-22 Budget for the Authority and CMA as described in the attached budget tables, which are incorporated herein by reference.

Resolution 21-33-A

June 16, 2021

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This resolution was entered into at a meeting of the Contra Costa Transportation Authority Board held June 16, 2021 in Walnut Creek, California by the following vote:

AYES: Chair Gerring, Vice Chair Kelley, and Commissioners Arnerich, Butt, Glover, Haskew, Hudson, Mitchoff, Noack, Thorpe, and White

NOES: None

ABSENT: None

ABSTAIN: None

Teresa Gerring, Chair

Attest:

Tarienne Grover, Clerk of the Board

Administration and Projects Committee **STAFF REPORT**

Meeting Date: June 03, 2021

Subject	PUBLIC HEARING: Fiscal Year (FY) 2021-22 Proposed Budget for the Authority and Congestion Management Agency (CMA)
Summary of Issues	<p>The FY 2021-22 Proposed Budget of \$174.4 million is presented this month for review and comment by the Administration and Projects Committee (APC) and the Authority Board. The budget includes:</p> <ul style="list-style-type: none"> • Expenditures of \$174.4 million, including \$59.4 million for projects; \$69.4 million for congestion management, planning, and programs; \$43.5 million for debt service; and \$2.1 million for administration. • Revenues of \$133.6 million, including \$35 million (20% of all revenues) from Federal, State, and local sources, \$98 million of sales tax revenues and \$625,000 of interest and other income. <p>Other funding sources of \$40.8 million (prior year sales tax revenue programmed for specific projects and programs), which includes \$39.1 million for ongoing Measure J projects and programs and \$1.7 million for Measure C.</p>
Recommendations	<p>Staff seeks approval of Resolution 21-33-A, which will adopt the Authority’s FY 2021-22 budget following a public hearing on June 16, 2021. The Proposed Budget calls for funding appropriations totaling \$174.4 million for projects, congestion management, planning, programs, administration, and debt service necessary as required for Authority operations, capital improvements and programmed activities planned from July 1, 2021 through June 30, 2022.</p>

Staff Contact	Brian Kelleher
Financial Implications	As discussed herein.
Options	The APC or Authority Board could direct revisions to the budget or request more information.
Attachments (See APC Packet dated 6/3/21)	A. Resolution 21-33-A B. Proposed Authority Budget for FY 2021-22
Changes from Committee	None

Background

The budget is a fiscal plan of revenues and expenditures, including funding sources for annual operations and capital expenditures consistent with the Authority’s adopted Measure C and Measure J Strategic Plans. The Authority adopts an annual budget each June for the upcoming fiscal year that begins on July 1st. The next step in the budget process is for the APC to receive and recommend the proposed budget.

The Authority’s proposed budget is \$174.4 million for FY 2021-22. Staff will present an overview of the proposed budget, receive comments, and return on June 16, 2021 to seek a recommendation for approval by the Authority Board following a public hearing.

Sources:	FY 2020-21	FY 2021-22	Change
Sales Tax Revenues	\$ 95,000,000	\$ 98,000,000	\$ 3,000,000
Federal Revenues	6,208,000	10,297,936	4,089,936
State Revenues	37,506,389	18,708,271	(18,798,118)
Local Revenues	27,450,216	5,960,903	(21,489,313)
Investment/Other Income	838,500	624,500	(214,000)
Other Sources	15,223,375	40,796,723	25,573,348
Total Sources	\$ 182,226,480	\$ 174,388,333	\$ (7,838,147)
Uses:			
Projects Section	\$ 77,373,816	\$ 59,440,112	\$ (17,933,704)
Programs Section	57,257,649	64,148,220	6,890,571
Planning Section	3,499,581	5,216,899	1,717,318
Administration Section	2,184,834	2,128,802	(56,032)
Debt Service	41,910,600	43,454,300	1,543,700
Total Uses	\$ 182,226,480	\$ 174,388,333	\$ (7,838,147)

Additional detail of the above sources and uses are as follows:

Sources

Sales Tax Revenues – projected to be \$98 million:

This represents an increase of 3.2% compared to the budgeted sales tax revenue of \$95 million for FY 2020-21 that was amended in March 2021. Sales tax revenues have remained consistent during the pandemic and the additional sales tax from ecommerce spending (further accelerated due to COVID-19 related store closures) and new taxpayers coming from Wayfair's Assembly Bill (AB) 147 implementation produced statewide and regional growth. Building and construction and auto sales have contributed to the growth in sales tax, whereas, fuel and service stations decreased with the increased number of employers working from home and the tourism related restaurants and hotel sector have been impacted by travel restrictions.

The next fiscal year will be impacted by any regional advancements or issues related to the recovery plan. Unemployment continues to improve and travel behaviors will also lead to the recovery as workers return to work.

Federal Revenues – projected to be \$10.3 million, including the following:

- Federal Demonstration Program revenues of \$2.8 million to fund corridor study costs for the State Route 239 (SR239) project.
- Federal Highway grant revenues of \$6 million to fund costs on the *Innovate 680* project.
- Federal Surface Transportation Program (STP) revenues for CMA activities of \$1.2 million, \$200,000 from the Metropolitan Transportation Commission (MTC) for the Community-Based Transportation Plan and \$50,000 for the Congestion Mitigation and Air Quality Improvement program.

State Revenues – projected to be \$18.7 million, including the following:

- State Transportation Improvement Program (STIP) revenues of \$7.7 million, including \$6.1 million for costs of the Interstate 680 (I-680)/SR4 Interchange Improvements, and \$1.6 million for the I-680 Carpool Lane Completion project.
- State-Local Partnership Program revenues of \$5.7 million for the I-680/SR4

Interchange Improvements project.

- State Highway Operation and Protection Program revenues of \$1.2 million to fund the *Innovate 680* project.
- State Transportation Planning and Local Partnership revenues of \$3.4 million to fund the *Innovate 680* project.
- State Planning, Programming and Monitoring (PPM) revenues of \$356,000 to fund regional planning, program development and implementation of projects.

Local Revenues – projected to be \$6 million, including the following:

- Transportation for Clean Air (TFCA) revenues of \$1.7 million for TFCA support, activities and the Regional Rideshare program.
- Contributions from local agency revenues of \$4.2 million, including \$1.2 million from the City of San Ramon for the Iron Horse Trail Overcrossing project, \$1 million from MTC for a grant for the *Innovate 680* project, \$850,000 from Contra Costa County (County) for the SR239 project, \$275,000 from the local cities, towns, and County for the CMA functions performed by the Planning Department, \$46,000 from MTC for the CMA study, and \$175,000 in contributions from GoMentum Station related to staff allocation and support.
- The sale of remnant land parcels associated with the SR4 Widening project will generate \$100,000.

Investment Income – projected at \$623,500 on earnings in the Authority’s cash portfolios:

This represents a decrease of \$214,000 from the prior year as investment rate of returns have been reduced and the investment balance has decreased from the utilization of Measure J resources on capital projects. It is important to note that in compliance with the Governmental Accounting Standards Board standards, the actual amount of interest revenue is adjusted to recognize realized and unrealized gains and losses. The Authority’s investment securities value is affected by the rise or fall in interest rates. The book value changes of the investment securities are reportable as investment income. Such adjustments are book-entry only and unrealized gains or losses are only recognized should an investment be sold prior to maturity.

Other Sources – projected to be \$40.8 million, including prior year revenues of the following:

These other sources are the constant accumulation of sales tax revenue collected in prior years programmed to specific projects and programs as outlined in the adopted Measure J and Measure C Strategic Plans. The funds are tracked and restricted specifically for carrying out the particular project or program. The FY 2021-22 projects, planning and programs have sufficient resources available to fund these planned expenditures. The timing of these expenditures by categories can fluctuate from year to year and in some cases the revenues can exceed the current year allocations. Capital projects and local agency projects typically take several years to complete and require resources greater than current year funding. These projects will utilize the sales tax collected in prior years programmed specifically for the appropriate project. Should sufficient funds not be available, the project will not be brought to the Authority Board for approval. Capital projects may not be completed in the current fiscal year and need to be budgeted again in the following fiscal year to accommodate for project delays or submittal by the local agencies for reimbursement from the Authority. Federal/State and local funding also continue to be major funding sources in the capital project category. The Authority will utilize these Measure J and Measure C resources to temporarily fund the projects as the Authority anticipates receiving these grants in the form of reimbursements once project expenditures are incurred. Sometimes these grants are received the following fiscal year.

- Measure J expenditures exceed current year revenue projections by \$39.1 million for these projects and programs. These categories include:
 - \$30 million for Capital Projects
 - \$4.1 million for Safe Transportation for Children
 - \$2.4 million for Pedestrian, Bicycle and Trail Facilities (PBTF)
 - \$1.1 million for Congestion Management, Planning, and Facilities
 - \$1.5 million for Ferry Service in West County

- Measure C capital project expenditures will utilize accumulated revenues of \$1.7 million to fund remaining Measure C commitments. The reserve balance is approximately \$1.9 million for capital projects.
 - Capital project closeouts will continue and projects will utilize the available funds in the Measure C Strategic Plan. Several of these projects have progressed much slower than anticipated.

- The I-680 Auxiliary Lanes project continues the plant establishment period and project closeout.

Expenditures

Projects Section – projected to be \$59.4 million, including the following:

- Project management expenditures of \$1.9 million for related salaries and benefits, supplies and support for ongoing and new projects. This includes a decrease of \$422,000 from the prior year for salaries and benefits; it was reduced by \$287,000, due to the reduction of one full-time position: Deputy Executive Director, Projects. Contract services was reduced \$135,000 related to project management administrative functions and continued program support and services.
- Capital Project expenditures of \$57.5 million for the estimated project expenditures are anticipated during FY 2021-22. The major project expenditures for next fiscal year by category or corridor are as follows:

Planned Project Activities for FY 2021-22

Category or Corridor	Amount	Description
Bay Area Rapid Transit (BART) East County Corridor Rail Extension (CIP2 - 9626)	\$1,880,803	Work will be completed on the expansion of the Antioch e-BART Parking Lot as part of eBART (Project 2001).
SR4 East Widening (CIP3 - 9627)	\$1,233,337	Landscaping and Right-of-Way (ROW) closeout activities will continue on Loveridge Road and Somersville Road (Project 1406/3003) and Somersville Road to SR160 (Project 1407/3001).
Capital Corridor Rail Station Improvements (CIP4 - 9628)	\$154,341	Environmental mitigation and monitoring will continue on the “Path-to-Transit” component of the Hercules Rail Station (Project 4001).

East County Corridors (CIP5 - 9629)	\$13,133,691	Construction will start on the Mokelumne Bridge Pedestrian and Bicycle Overcrossing (Project 5005) and work will continue on the environmental clearance phase for SR239 (Project 5009).
I-680/SR242 Interchange Improvement (CIP6 - 9630)	\$16,895,747	Construction will continue on the I-680/SR4 Interchange, Phase 3 (Project 6001a) and work on the design phase will start on the I-680/SR4 Interchange, Phases 1 and 2A (6001b).
I-80 Improvements (CIP7 - 9631)	\$419,290	Environmental clearance work will continue on the I-80/Central Avenue, Phase 2 (Project 7003).
I-680 Corridor (CIP8 - 9632)	\$17,510,260	Closeout activities will start on the I-680 Southbound High Occupancy Vehicle Completion and Express Lanes Conversion project (Project 8001), and project development activities will continue on the <i>Innovate 680</i> (Project 8009), including the I-680 Northbound Express Lane, Automated Driving Systems and Mobility-as-a-Service.
BART Improvements (CCMP10 - 9634)	\$1,632,078	Construction work will start and/or continue on several BART projects: Hercules Transit Center (10002-06), El Cerrito del Norte BART Station (Project 10002-07), Lafayette Pedestrian Pathway (Project 10003-05), and Lafayette BART Bike Station (Project 10003-03). In addition, closeout activities will be completed on the Antioch eBART Parking Lot (Project 2001).

Subregional Major Streets Improvements (SPP24 - 9648)	\$2,695,566	Design, ROW activities and/or construction will begin and/or continue on several projects: Norris Canyon Road Safety Improvements (Project 24023), Danville Boulevard and Orchard Road Complete Streets (Project 24024), along with others.
I-680 Corridor (HAA1 - 9551)	\$1,576,778	Landscaping maintenance will continue on the I-680 Auxiliary Lanes, Segment 2 (Project 1106S2).

Programs Section – projected to be \$64.1 million:

Program funding as outlined in the Expenditure Plan for a range of programs including Bus Services 8.4%, Commute Alternatives 1.0%, Paratransit 6.15%, Local Streets and Roads 20.09%, Express Bus 4.3%, Safe Transportation for Children 4.55%, Transportation for Livable Communities Project Grants 4.0%, and PBTf 1.54%. Current allocations and commitments are based off these formulas to establish the annual expenditures by program category.

Planning Section – projected to be \$5.2 million:

The Authority performs required services as the designated CMA for the County per a Joint Powers Agreement with local jurisdictions. The CMA budget was approved by the Authority Board for circulation to the region’s Public Managers’ Association (PMA) and approved by the PMA in May 2021.

The highlights of the CMA budget include:

- \$400,000 for Regional planning tasks
- \$600,000 for the Action Plan update
- \$350,000 for the Streetlight Data subscription
- \$200,000 for activity based model development
- \$400,000 for the East County Integrated Transit Study
- \$200,000 for the SR4 Express Lane Design Alteration analysis
- \$150,000 for the San Pablo Avenue Multimodal (Alameda County Transportation Commission/West Contra Costa Transportation Advisory Committee Cooperative Agreement No. 18W.02)

- \$405,000 for CMP support, modeling, and monitoring
- \$125,000 for Model Maintenance and Consistency and Bicycle and Pedestrian Plans
- \$100,000 for the Countywide Transportation Plan
- \$250,000 for the Vehicle Miles Traveled Mitigation Exchange Framework
- \$250,000 for the Vision Zero implementation

Administrative Section – projected to be \$2.3 million, including the following:

- Administrative salaries and benefits of \$633,000. The annual allocation of sales tax revenue is 1%. Based on the proposed budget of \$98 million, 1% is \$980,000. This represents 65% of the annual 1% limitation on administrative salary and benefits costs established by Measure J.
- Services and supplies of \$1.5 million. The budget includes a \$50,000 increase related to public engagement services, a reduction of \$10,000 for the office lease as the original contract was signed in 2010. In the lease, the 132 month of the agreement requires no payment. This results in a lease savings of \$37,000 in the fiscal year. Information Systems replacement includes a budget reduction of \$25,000 as the server replacement project was completed. The other expenditure categories include consultants, attorney fees, staff development, memberships, travel costs, and office supplies.

Debt Service – projected to be \$43.5 million to pay principal and interest on the Authority's Bonds:

The Authority will be closing the refinance of the 2018A and 2012B Bonds in June 2021. The final numbers will be incorporated in the operating budget at mid-year for FY 2021-22. Estimated debt service payments on the debt portfolio includes the principal payment of \$23.6 million, and the interest payment of \$19.9 million.

Changes in Fund Balance

The Authority's Fund Balance represents accumulated funds available to be spent in the future as outlined in the Measure J and Measure C Strategic Plan(s). Accumulated funds include sales tax revenues, interest earnings, bond proceeds and any other amounts received in a year prior to the proposed budget year. The proposed budget estimates a \$40.8 million decline in fund balance due to the planned capital expenditures and programs as discussed previously in the Expenditures section above. The projected ending fund balance for the

current FY 2020-21 is \$89.4 million. This budgeted fund balance is based on all projected revenues and expenditures meeting the FY 2020-21 budget. The proposed ending fund balance of \$48.7 million for the proposed FY 2021-22 budget includes the Authority's Measure J and Measure C reserves.

Staffing Budget Discussion

The proposed budget includes all salary adjustments and changes in benefits. In summary, the proposed budget includes the following assumptions:

- Authorized full-time equivalent positions remain at 20 (no new positions).
 - Current budget accounts for 18 positions. The retirement of the Executive Director was back filled by the Deputy Executive Director, Projects, and a current staff member was promoted from Senior Engineer to Director, Projects.
- Authorized Consumer Price Index increases to salary ranges (not actual salaries) of 2%. This represents an increase of \$60,000 for salaries and benefits. Annual employee reviews are completed by the Executive Director that takes into account performance, job growth, added responsibilities and goals. This annual process will be completed in July.
- Other Post-Employment Benefits Health Care contribution rate has been reduced from 9.9% to 2% to reflect the Authority's current funding obligations. Savings of \$195,000 is anticipated in this fiscal year based on the current salaries and benefits.
- Authority employees pay the employee portion of the California Public Employees' Retirement System pension cost. The Authority's pension contribution rates for Classic employees decreased from 10.484% to 10.34% and the Public Employees' Pension Reform Act rates decreased from 7.732% to 7.59%.

An allocation of staff time was developed for the budget (see Exhibit 8: Staff Budget Allocation). The allocation plan estimates the proportion of each staff member's time assigned to each of the Authority's tasks and funding source. Staff costs are apportioned to departments (or orgs), such as administration, project management, programs, projects, and planning functions.

Budget Control Policy

The control threshold is 5% for operations and 10% for projects and programs consistent with Resolution 98-05-A. For example, salaries and benefits (budget category level) cannot exceed the salaries and benefits amount in the adopted budget by 5% (or \$5,000, whichever is greater). For projects and programs, the budget control is at the project category level since it can include several contracts or agreements. For example, SR4 East Widening – CIP3 (project category level) cannot exceed the final annual expenditures in CIP3 by the amounts set in the budget by more than 10% (or \$10,000, whichever is greater).

Description of Exhibits

Exhibit 1 is a table showing Revenues, Expenditures, and Changes in Fund Balance for All Fund Types combined.

Exhibit 2 is a table showing Revenues, Expenditures, and Changes in Fund Balance by Each Fund Type separately.

Exhibit 3 is a revenue line item budget detail for all funds.

Exhibit 4 is an expenditure line item budget detail for Programs including Local Street Maintenance and Improvements – 18.0% return to source funds.

Exhibit 5 shows the line item expenditure budget detail for Projects. Measure C and Measure J projects are shown separately.

Exhibit 6 is an expenditure line item budget detail for General Administration and Project Management. Authority-wide Services, Supplies, and Fixed Assets are usually contained in the Administration category.

Exhibit 7 shows the line item expenditure budget detail for the CMA sections: Regional Planning and Growth Management, Congestion Management, and Sustainable Communities Strategy Implementation.

Exhibit 8 is the Staff Budget Allocation to the respective categories, funding source, and budgeted amounts.

Exhibit 9 is the Salary and Benefits Budget Detail.

Next Steps

Following APC comments and direction, the proposed budget for FY 2021-22 will be presented to the Authority Board on June 16th following a public hearing.

Contra Costa Transportation Authority
FY 2021-22 Budget

Exhibit 1: Summary Revenues, Expenditures, and Changes in Fund Balances
 All Fund Types - Combined

	<i>Actual</i> FY 2019-20	<i>Original</i> FY 2020-21 Budget	<i>Amended</i> (as of March 2021) FY 2020-21 Budget (1)	<i>Proposed</i> FY 2021-22 Budget (2)	Change (2)-(1) Increase (Decrease)
REVENUES					
Sales Tax Revenues	\$ 93,472,111	\$ 76,500,000	\$ 95,000,000	\$ 98,000,000	\$ 3,000,000
Investment Income	5,794,786	1,770,000	837,500	623,500	(214,000)
Federal Surface Transportation Program - CMA	720,391	1,118,000	1,118,000	1,223,721	105,721
Federal - Community Based Transportation Plan (MTC)	-	25,000	25,000	221,325	196,325
Federal Surface Transportation Program - PDA Investment & Growth Strategy	-	25,000	25,000	-	(25,000)
Federal Surface Transportation Program - (Innovate 680)	962,541	-	-	-	-
Federal Surface Transportation Program - (SCS)	172,517	-	-	-	-
Federal Demonstration Program Funds (SR 239 Study)	1,353	3,600,000	3,010,000	2,760,000	(250,000)
Federal Highway - ADS and ATCMTD (Innovate 680)	-	2,875,000	1,930,000	6,042,890	4,112,890
Federal Congestion Mitigation (CMAQ)	116,643	300,000	100,000	50,000	(50,000)
State Transportation Agency Grant (GMS)	1,844,959	-	-	-	-
State Local Partnership Program (I80)	28,708	-	-	-	-
State Local Partnership Program (I680/SR4)	44,671,059	19,950,000	18,500,000	5,667,000	(12,833,000)
State Transportation (OCP15-AT, OCP17-EVRP)	-	200,000	75,000	75,000	-
State Funds (East County Integrated Transit Study)	3,868	-	-	-	-
State Transportation Improvement Program (I-80)	986,856	-	-	-	-
State Transportation Improvement Program (I-680)	8,526,964	9,000,000	5,474,336	1,555,700	(3,918,636)
State Transportation Improvement Program (I680/SR4)	-	9,850,000	9,491,597	6,072,000	(3,419,597)
State Highway Operation & Protection Program (I680/SR4)	-	2,850,000	1,250,000	400,000	(850,000)
State Local Partnership Program SB1 (Innovate 680)	-	1,575,000	760,456	1,182,571	422,115
State Planning, Programming and Monitoring (PPM)	341,656	355,000	355,000	356,000	1,000
State Transportation Planning (Innovate 680)	-	1,600,000	1,600,000	3,400,000	1,800,000
Contributions from CMA Member Agencies	169,081	153,574	128,461	275,743	147,282
Motor Vehicle Registration Surcharge (TFCA)	1,655,811	1,646,800	1,646,800	1,652,549	5,749
Regional Measure 2 (SR 4 East Widening)	-	-	1,482,062	-	(1,482,062)
Regional Measure 2 (I-680 Carpool Lane)	1,692,964	1,500,000	1,537,680	-	(1,537,680)
Regional Measure 2 (I-80)	269,529	-	-	-	-
Regional Measure 3 (Mokelumne)	-	2,700,000	-	-	-
Bay Area Toll Authority (SR4/I60)	-	-	12,010	-	(12,010)
Bay Area Toll Authority (I-680 Carpool Lane)	14,817,678	14,650,000	11,074,203	-	(11,074,203)
Contributions from City of Antioch (SR4 East Widening)	71,070	-	-	-	-
Bay Area Air Quality Management District (GMS)	409,722	-	-	-	-
Contributions from GoMentum (GMS)	12,894	296,000	185,000	175,000	(10,000)
Contributions Sustainable Communities Grant (Caltrans)	-	-	-	575,445	575,445
Contributions from Contra Costa County (SR 239 Study)	51,538	1,000,000	896,000	853,000	(43,000)
Contributions from ECCRFFA (Mokelumne)	-	-	2,000,000	-	(2,000,000)
Contributions from TVTC (I680 Carpool)	-	-	6,490,000	-	(6,490,000)
Contributions from City of Walnut Creek (PDA)	-	-	-	-	-
Contributions from ECCRFFA (East County Corridor SR4 Bypass)	5,311,904	275,000	500,000	64,166	(435,834)
Contributions from MTC (SR4 Express Lane Study OCP18a)	-	150,000	104,000	46,000	(58,000)
Contributions from MTC IDEA Grant (Innovate 680)	-	1,000,000	-	1,000,000	1,000,000
Contributions from TAM Grant (Innovate 680)	-	44,000	44,000	-	(44,000)
Contributions from TRANSPAC (CMA Study)	-	150,000	150,000	-	(150,000)
Contributions from BART (Mokelumne)	123,899	-	-	-	-
Contributions from City of San Ramon (Iron Horse Trail)	-	1,650,000	1,200,000	1,219,000	19,000
Excess Land Sale (I-80/San Pablo)/(SR4 East)	591,209	100,000	-	100,000	100,000
Miscellaneous Revenues	5,963	2,000	1,000	1,000	-
Total Revenues	\$ 182,827,673	\$ 156,910,374	\$ 167,003,105	\$ 133,591,610	\$ (33,411,495)

Contra Costa Transportation Authority

FY 2021-22 Budget

Exhibit 1: Summary Revenues, Expenditures, and Changes in Fund Balances

All Fund Types - Combined

			<i>Actual</i>	<i>Original</i>	<i>Amended</i>	<i>Proposed</i>	Change				
			FY 2019-20	FY 2020-21	(as of March 2021)	FY 2021-22	(2)-(1)				
				Budget	FY 2020-21	Budget (2)	Increase				
					Budget (1)		(Decrease)				
EXPENDITURES											
<u>General Administration</u>											
Salaries and Employee Benefits	OTH29 / MSC	\$	795,127	\$	779,038	\$	704,934	\$	632,402	\$	(72,532)
Services, Supplies, and Capital Outlay	OCP18d/Admin17-20		4,531,748		1,542,400		1,479,900		1,496,400		16,500
<u>Projects Section</u>											
Project Management Salaries and Benefits	OTH40		2,293,987		2,136,286		1,953,203		1,666,081		(287,122)
Project Management Services and Supplies	OTH40		181,662		392,236		377,236		242,500		(134,736)
Highway and Arterial Projects											
I-680 Corridor	HAA1		4,937,301		164,070		152,000		1,576,778		1,424,778
Rt. 4 West Corridor	HAA4		-		30,674		2,000		29,845		27,845
Transit											
Regional Commuterway Category	TRAN9		49,510		100,000		60,000		100,000		40,000
Capital Improvement Projects											
Measure J: Caldecott Tunnel 4th Bore	CIP1		522,710		429,388		196,124		235,152		39,028
Measure J: BART East CC Rail Extension	CIP2		397,506		3,553,452		3,491,279		1,880,803		(1,610,476)
Measure J: SR4 East Widening	CIP3		2,856,809		1,454,111		6,426,922		1,233,337		(5,193,585)
Measure J: Capitol Corridor Rail Station Imp	CIP4		229,097		219,912		299,396		154,341		(145,055)
Measure J: SR4 Bypass Elements	CIP5		1,149,676		8,291,640		6,744,214		13,133,691		6,389,477
Measure J: I-680 and SR242 Interchange Imp	CIP6		38,072,230		37,254,719		32,344,002		16,895,747		(15,448,255)
Measure J: I-80 Corridor	CIP7		222,346		1,074,638		599,700		419,290		(180,410)
Measure J: I-680 Corridor	CIP8		51,611,815		37,454,521		20,165,248		17,510,260		(2,654,988)
Measure J: Richmond Parkway	CIP9		41,314		31,545		24,922		29,912		4,990
Subregional Projects											
Measure J: Subregional Bus Transit Enhancements	SPP19		-		556,000		668,000		-		(668,000)
Measure J: Subregional Major Streets Imp	SPP24		8,926,553		4,539,017		691,930		2,695,566		2,003,636
Measure J: Subregional Martinez Railroad Imp	SPP27		9,849		1,294,710		521,796		4,731		(517,065)
Countywide Capital and Maintenance Programs											
Measure J: BART Improvements	CCMP10		1,833,027		3,855,564		2,655,844		1,632,078		(1,023,766)

Contra Costa Transportation Authority

FY 2021-22 Budget

Exhibit 1: Summary Revenues, Expenditures, and Changes in Fund Balances

All Fund Types - Combined

		<i>Actual</i>	<i>Original</i>	<i>Amended</i>	<i>Proposed</i>	Change
		FY 2019-20	FY 2020-21 Budget	(as of March 2021) FY 2020-21 Budget (1)	FY 2021-22 Budget (2)	(2)-(1) Increase (Decrease)
<u>Programs Section</u>						
Program Management Salaries and Benefits	Var	540,831	707,765	590,401	458,412	(131,989)
<u>Programs</u>						
Local Street Maintenance (18%) Program	CCMP11	16,824,979	13,770,000	17,100,000	17,640,000	540,000
Additional Local Street Maintenance Program	SPP23	1,953,567	1,598,850	1,985,500	2,048,200	62,700
Transportation for Livable Community (TLC) Project	CCMP12	2,326,568	8,210,111	4,654,419	7,707,676	3,053,257
Pedestrian, Bicycle and Trail Facilities	CCMP13	1,074,693	4,156,628	2,174,977	3,717,759	1,542,782
Additional Pedestrian, Bicycle and Trail Facilities	SPP26	30,645	100,000	100,000	100,000	-
Bus Services	OCP14	5,103,397	3,874,661	4,798,717	4,949,171	150,454
Express Bus Program	OCP16	4,396,492	3,356,475	4,151,349	4,286,999	135,650
Bus Transit Enhancements	SPP19	3,597,880	2,870,400	3,492,000	3,592,800	100,800
Paratransit Program	OCP15	5,396,505	3,576,500	4,335,000	4,458,000	123,000
Additional Paratransit Program	SPP20	1,256,270	879,750	1,092,500	1,127,000	34,500
Safe Transportation for Children	SPP21	3,950,223	3,465,895	4,406,526	4,542,986	136,460
Commute Alternative Program	OCP17	824,869	1,014,661	1,198,717	932,347	(266,370)
Subregional Transportation Needs	SPP28	1,259,859	1,245,450	1,453,500	1,868,772	415,272
Ferry Service in West County	SPP22	2,488,942	3,588,500	3,588,500	3,651,300	62,800
GoMentum Station	GMS	1,935,937	150,000	150,000	100,000	(50,000)
Additional Transportation for Livable Community Project	SPP25	-	435,000	435,000	1,410,865	975,865
Transportation for Clean Air Program	OTH45	1,526,618	1,550,543	1,550,543	1,555,933	5,390
<u>Planning Section</u>						
<u>Regional Planning</u>						
Salaries and Employee Benefits	Var	449,489	560,699	511,549	539,610	28,061
Services, Supplies, and Capital Outlay	Var	536,697	1,220,500	1,225,500	2,600,500	1,375,000
<u>Congestion Management</u>						
Salaries and Employee Benefits	Var	397,183	901,530	848,636	856,060	7,424
Services, Supplies, and Capital Outlay	Var	535,786	789,500	779,500	1,109,500	330,000
<u>SCS Implementation</u>						
Salaries and Employee Benefits	Var	53,457	100,544	99,396	101,229	1,833
Services, Supplies, and Capital Outlay	Var	-	35,000	35,000	10,000	(25,000)
<u>Debt Service</u>						
Principal Repayment - Measure J Bonds	Var	18,620,000	21,060,000	21,060,000	23,555,000	2,495,000
Interest and Related Fees - Measure J Bonds	Var	21,568,871	20,850,600	20,850,600	19,899,300	(951,300)
Total Expenditures		\$ 215,312,025	\$ 205,223,483	\$ 182,226,480	\$ 174,388,333	\$ (7,838,147)
Excess (Deficiency) of Revenues						
Over (Under) Expenditures		\$ (32,484,352)	\$ (48,313,109)	\$ (15,223,375)	\$ (40,796,723)	\$ (25,573,348)

Contra Costa Transportation Authority

FY 2021-22 Budget

Exhibit 1: Summary Revenues, Expenditures, and Changes in Fund Balances

All Fund Types - Combined

	<i>Actual</i> FY 2019-20	<i>Original</i> FY 2020-21 Budget	<i>Amended</i> <i>(as of March 2021)</i> FY 2020-21 Budget (1)	<i>Proposed</i> FY 2021-22 Budget (2)	Change (2)-(1) Increase (Decrease)
OTHER FINANCING SOURCES (USES)					
Interfund Operating Transfers In (Out):					
Measure J Fund - (Principal, Interest and Related Fees)	(55,704,941)	(41,910,600)	(41,910,600)	(43,454,300)	(1,543,700)
Debt Service Fund - (Principal, Interest and Related Fees)	55,704,941	41,910,600	41,910,600	43,454,300	1,543,700
Total Other Financing Source (Uses)	\$ -	\$ -	\$ -	\$ -	\$ -
NET CHANGE IN FUND BALANCES:					
Excess (Deficiency) of Revenues and Financing Sources Over (Under) Expenditures and Other Financing Uses	\$ (32,484,352)	\$ (48,313,109)	\$ (15,223,375)	\$ (40,796,723)	\$ (25,573,348)
BEGINNING FUND BALANCES (estimated)	\$ 137,142,776	\$ 104,658,424	\$ 104,658,424	\$ 89,435,049	\$ (15,223,375)
ENDING FUND BALANCES	\$ 104,658,424	\$ 56,345,315	\$ 89,435,049	\$ 48,638,326	\$ (40,796,723)

**Contra Costa Transportation Authority
FY 2021-22 Budget**

Exhibit 2: Revenues, Expenditures, and Changes in Fund Balances - Fund Types

	Measure J Fund	Measure C Fund	Special Revenue Fund	Debt Service Fund	<i>Proposed</i> Total FY 2021-22 Budget
REVENUES					
Sales Tax Revenues	\$ 72,431,800	\$ -	\$ 25,568,200	\$ -	\$ 98,000,000
Investment Income	500,000	15,000	102,500	6,000	623,500
Federal Surface Transportation Program - CMA	1,223,721	-	-	-	1,223,721
Congestion Mitigation and Air Quality Program - Climate Change Grant	-	-	50,000	-	50,000
Federal - Community Based Transportation Plan (MTC)	221,325	-	-	-	221,325
Federal Demonstration Program Funds (SR 239 Study)	2,760,000	-	-	-	2,760,000
Federal Highway - ADS and ATCMTD (Innovate 680)	6,042,890	-	-	-	6,042,890
State Transportation Improvement Program (I680/SR4)	6,072,000	-	-	-	6,072,000
State Highway Operation & Protection Program (I680/SR4)	400,000	-	-	-	400,000
State Local Partnership Program SB1 (Innovate 680)	1,182,571	-	-	-	1,182,571
State Transportation Improvement Program (I-680)	1,555,700	-	-	-	1,555,700
State Local Partnership Program (I680/SR4)	5,667,000	-	-	-	5,667,000
State Transportation (OCP15-AT, OCP17-EVRP)	-	-	75,000	-	75,000
State Planning, Programming and Monitoring (PPM)	356,000	-	-	-	356,000
State Transportation Planning (Innovate 680)	3,400,000	-	-	-	3,400,000
Contributions from CMA Member Agencies	275,743	-	-	-	275,743
Motor Vehicle Registration Surcharge (TFCA)	-	-	1,652,549	-	1,652,549
Contributions from GoMentum (GMS)	-	-	175,000	-	175,000
Contributions Sustainable Communities Grant (Caltrans)	575,445	-	-	-	575,445
Contributions from Contra Costa County (SR 239 Study)	853,000	-	-	-	853,000
Contributions from ECCRFFA (East County Corridor SR4 Bypass)	64,166	-	-	-	64,166
Contributions from MTC (SR4 Express Lane Study OCP18a)	46,000	-	-	-	46,000
Contributions from MTC IDEA Grant (Innovate 680)	1,000,000	-	-	-	1,000,000
Contributions from City of San Ramon (Iron Horse Trail)	1,219,000	-	-	-	1,219,000
Excess Land Sale	100,000	-	-	-	100,000
Miscellaneous Revenues	1,000	-	-	-	1,000
Total Revenues	\$ 105,947,361	\$ 15,000	\$ 27,623,249	\$ 6,000	\$ 133,591,610

**Contra Costa Transportation Authority
FY 2021-22 Budget**

Exhibit 2: Revenues, Expenditures, and Changes in Fund Balances - Fund Types

		Measure J	Measure C	Special	Debt	<i>Proposed</i>
		Fund	Fund	Revenue	Service	Total
				Fund	Fund	FY 2021-22
						Budget
EXPENDITURES	Org					
<u>General Administration</u>						
Salaries and Employee Benefits	OTH29	\$ 632,402	\$ -	\$ -	\$ -	\$ 632,402
Services, Supplies, and Capital Outlay	OCP18d/Admin17	1,496,400	-	-	-	1,496,400
<u>Projects Section</u>						
Project Management Salaries and Benefits	OTH40	1,666,081	-	-	-	1,666,081
Project Management Services and Supplies	OTH40	242,500	-	-	-	242,500
Highway and Arterial Projects						
I-680 Corridor	HAA1	-	1,576,778	-	-	1,576,778
Rt. 4 West Corridor	HAA4	-	29,845	-	-	29,845
Transit						
Regional Commuterway Category	TRAN9	-	100,000	-	-	100,000
Capital Improvement Projects						
Measure J: Caldecott Tunnel 4th Bore	CIP1	235,152	-	-	-	235,152
Measure J: BART East CC Rail Extension	CIP2	1,880,803	-	-	-	1,880,803
Measure J: SR4 East Widening	CIP3	1,233,337	-	-	-	1,233,337
Measure J: Capital Corridor Rail Station	CIP4	154,341	-	-	-	154,341
Measure J: SR4 Bypass Elements	CIP5	13,133,691	-	-	-	13,133,691
Measure J: I-680 and SR242 Interchange Imp	CIP6	16,895,747	-	-	-	16,895,747
Measure J: I-80 Corridor	CIP7	419,290	-	-	-	419,290
Measure J: I-680 Corridor	CIP8	17,510,260	-	-	-	17,510,260
Measure J: Richmond Parkway	CIP9	29,912	-	-	-	29,912
Subregional Projects						
Measure J: Subregional Bus Transit Enhancements	SPP19	-	-	-	-	-
Measure J: Subregional Major Streets Imp	SPP24	2,695,566	-	-	-	2,695,566
Measure J: Subregional Martinez Railroad Imp	SPP27	4,731	-	-	-	4,731
Countywide Capital and Maintenance Programs						
Measure J: BART Improvements	CCMP10	1,632,078	-	-	-	1,632,078

**Contra Costa Transportation Authority
FY 2021-22 Budget**

Exhibit 2: Revenues, Expenditures, and Changes in Fund Balances - Fund Types

		Measure J Fund	Measure C Fund	Special Revenue Fund	Debt Service Fund	<i>Proposed</i> Total FY 2021-22 Budget
<u>Programs Section</u>						
Program Management Salaries and Benefits	Var	169,674	-	288,738	-	458,412
<u>Programs</u>						
Local Street Maintenance Program	CCMP11	-	-	17,640,000	-	17,640,000
Additional Local Street Maintenance Program	SPP23	-	-	2,048,200	-	2,048,200
Transportation for Livable Community Project	CCMP12	7,707,676	-	-	-	7,707,676
Additional Transportation for Livable Community Project	SPP25	1,410,865	-	-	-	1,410,865
Pedestrian, Bicycle and Trail Facilities	CCMP13	3,717,759	-	-	-	3,717,759
Additional Pedestrian, Bicycle and Trail Facilities	SPP26	100,000	-	-	-	100,000
Bus Services Program	OCP14	4,949,171	-	-	-	4,949,171
Express Bus Program	OCP16	4,286,999	-	-	-	4,286,999
Bus Transit Enhancements	SPP19	3,592,800	-	-	-	3,592,800
Paratransit Program	OCP15	-	-	4,458,000	-	4,458,000
Additional Paratransit Program	SPP20	1,127,000	-	-	-	1,127,000
Safe Transportation for Children	SPP21	4,542,986	-	-	-	4,542,986
Commute Alternative Program	OCP17	-	-	932,347	-	932,347
Subregional Transportation Needs	SPP28	1,868,772	-	-	-	1,868,772
Ferry Service in West County	SPP22	3,651,300	-	-	-	3,651,300
GoMentum Station	GMS	-	-	100,000	-	100,000
Transportation for Clean Air Program	OTH45	-	-	1,555,933	-	1,555,933
<u>Planning Section</u>						
<u>Regional Planning</u>						
Salaries and Employee Benefits	Var	539,610	-	-	-	539,610
Services, Supplies, and Capital Outlay	Var	2,600,500	-	-	-	2,600,500
<u>Congestion Management</u>						
Salaries and Employee Benefits	Var	856,060	-	-	-	856,060
Services, Supplies, and Capital Outlay	Var	1,109,500	-	-	-	1,109,500
<u>SCS Implementation</u>						
Salaries and Employee Benefits	Var	101,229	-	-	-	101,229
Services, Supplies, and Capital Outlay	Var	10,000	-	-	-	10,000

**Contra Costa Transportation Authority
FY 2021-22 Budget**

Exhibit 2: Revenues, Expenditures, and Changes in Fund Balances - Fund Types

	Measure J Fund	Measure C Fund	Special Revenue Fund	Debt Service Fund	<i>Proposed</i> Total FY 2021-22 Budget
<u>Debt Service</u>					
Principal Repayment - Measure J Bonds	-	-	-	23,555,000	23,555,000
Interest and Related Fees - Measure J Bonds	-	-	-	19,899,300	19,899,300
Total Expenditures	\$ 102,204,192	\$ 1,706,623	\$ 27,023,218	\$ 43,454,300	\$ 174,388,333
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ 3,743,169	\$ (1,691,623)	\$ 600,031	\$ (43,448,300)	\$ (40,796,723)
OTHER FINANCING SOURCES (USES)					
Interfund Operating Transfers In (Out)					
For Measure J Debt Service Fund - Interest & Related Fees	\$ (43,454,300)	\$ -	\$ -	\$ -	\$ (43,454,300)
Measure J Debt Service Fund	-	-	-	43,454,300	43,454,300
Total Other Financing Source (Uses)	\$ (43,454,300)	\$ -	\$ -	\$ 43,454,300	\$ -
NET CHANGE IN FUND BALANCES: Excess (Deficiency) of Revenues and Financing Sources Over (Under) Expenditures and Other Financing Uses	\$ (39,711,131)	\$ (1,691,623)	\$ 600,031	\$ 6,000	\$ (40,796,723)
BEGINNING FUND BALANCES (esimated based on midyear budget)	\$ 59,941,999	\$ 1,890,597	\$ 14,173,862	\$ 13,428,591	\$ 89,435,049
ENDING FUND BALANCES	\$ 20,230,868	\$ 198,974	\$ 14,773,893	\$ 13,434,591	\$ 48,638,326

**Contra Costa Transportation Authority
FY 2021-22 Budget**

Exhibit 3: Revenue Budget Detail

ALL REVENUES	<i>Adopted</i>	<i>Proposed</i>	Change: Increase (Decrease)
	FY 2020-21 Budget	FY 2021-22 Budget	
MEASURE J FUND	\$ 139,973,305	\$ 105,947,361	\$ (34,025,944)
MEASURE C FUND	\$ 50,000	\$ 15,000	\$ (35,000)
SPECIAL REVENUE FUNDS	\$ 26,869,800	\$ 27,623,249	\$ 753,449
DEBT SERVICE FUND	\$ 110,000	\$ 6,000	\$ (104,000)
TOTAL REVENUES	\$ 167,003,105	\$ 133,591,610	\$ (33,411,495)

MEASURE J FUND REVENUES DETAIL	<i>Adopted</i>	<i>Proposed</i>	Change: Increase (Decrease)
	FY 2020-21 Budget	FY 2021-22 Budget	
Sales Tax Revenues	\$ 70,214,500	\$ 72,431,800	\$ 2,217,300
Investment Income	600,000	500,000	(100,000)
Federal Surface Transportation Program - CMA	1,118,000	1,223,721	105,721
Federal Surface Transportation Program - PDA Investment & Growth	25,000	-	(25,000)
Federal Demonstration Program Funds (SR 239 Study)	3,010,000	2,760,000	(250,000)
Federal Highway - ADS and ATCMTD (Innovate 680)	1,930,000	6,042,890	4,112,890
Federal - Community Based Transportation Plan (MTC)	25,000	221,325	196,325
State Local Partnership Program (I680/SR4)	18,500,000	5,667,000	(12,833,000)
State Local Partnership Program SB1 (Innovate 680)	760,456	1,182,571	422,115
State Transportation Improvement Program (I-680)	5,474,336	1,555,700	(3,918,636)
State Transportation Improvement Program (I680/SR4)	9,491,597	6,072,000	(3,419,597)
State Highway Operation & Protection Program (I680/SR4)	1,250,000	400,000	(850,000)
State Planning, Programming and Monitoring (PPM)	355,000	356,000	1,000
State Transportation Planning (Innovate 680)	1,600,000	3,400,000	1,800,000
Contributions from CMA Member Agencies	128,461	275,743	147,282
Regional Measure 2 (SR 4 East Widening)	1,482,062	-	(1,482,062)
Regional Measure 2 (I-680 Carpool Lane Gap Closure)	1,537,680	-	(1,537,680)
Bay Area Toll Authority (SR4/160)	12,010	-	(12,010)
Bay Area Toll Authority (I-680 Carpool Lane)	11,074,203	-	(11,074,203)
Contributions Sustainable Communities Grant (Caltrans)	-	575,445	575,445
Contributions from Contra Costa County (SR 239 Study)	896,000	853,000	(43,000)
Contributions from ECCRFFA (Mokelumne)	2,000,000	-	(2,000,000)
Contributions from TVTC (I680 Carpool)	6,490,000	-	(6,490,000)
Contributions from ECCRFFA (East County Corridor SR4 Bypass)	500,000	64,166	(435,834)
Contributions from MTC (SR4 Express Lane Study OCP18a)	104,000	46,000	(58,000)
Contributions from MTC IDEA Grant (Innovate 680)	-	1,000,000	1,000,000
Contributions from TAM Grant (Innovate 680)	44,000	-	(44,000)
Contributions from TRANSPAC (CMA Study)	150,000	-	(150,000)
Contributions from City of San Ramon (Iron Horse Trail)	1,200,000	1,219,000	19,000
Excess Land Sale	-	100,000	100,000
Miscellaneous Revenues	1,000	1,000	-
TOTAL MEASURE J FUND	\$ 139,973,305	\$ 105,947,361	\$ (34,025,944)

**Contra Costa Transportation Authority
FY 2021-22 Budget**

Exhibit 3: Revenue Budget Detail

MEASURE C FUND DETAIL	<i>Adopted</i>	<i>Proposed</i>	Change: Increase (Decrease)
	FY 2020-21 Budget	FY 2021-22 Budget	
Investment Income	\$ 50,000	\$ 15,000	\$ (35,000)
TOTAL MEASURE C FUND REVENUE	\$ 50,000	\$ 15,000	\$ (35,000)
SPECIAL REVENUE FUNDS DETAIL			
Sales Tax Revenues	\$ 24,785,500	\$ 25,568,200	\$ 782,700
Investment Income	77,500	102,500	25,000
Congestion Mitigation and Air Quality Imp Program(OCP17-CS4A)	100,000	50,000	(50,000)
State Transportation (OCP15-AT, OCP17-EVRP)	75,000	75,000	-
Motor Vehicle Registration Surcharge (TFCA)	1,646,800	1,652,549	5,749
Contribution GoMentum (GMS)	185,000	175,000	(10,000)
TOTAL SPECIAL REVENUE FUNDS	\$ 26,869,800	\$ 27,623,249	\$ 753,449
DEBT SERVICE FUNDS DETAIL			
Investment Income	\$ 110,000	\$ 6,000	\$ (104,000)
TOTAL DEBT SERVICE FUNDS	\$ 110,000	\$ 6,000	\$ (104,000)

**Contra Costa Transportation Authority
FY 2021-22 Budget**

**Exhibit 4: Expenditure Budget Detail
Programs**

Account	<i>Adopted</i>	<i>Proposed</i>	Change: Increase (Decrease)
	FY 2020-21 Measure J	FY 2021-22 Measure J	
LOCAL STREET MAINTENANCE PROGRAM (18%)			
ORG: CCMP11			
Contributions to Local Jurisdictions 6111	\$ 17,100,000	\$ 17,640,000	\$ 540,000
Total Local Street Maintenance Program (18%)	\$ 17,100,000	\$ 17,640,000	\$ 540,000
ADDITIONAL LOCAL STREET MAINTENANCE PROGRAM (2.09%)			
ORG: SPP23			
Contributions to Local Jurisdictions 6111	\$ 1,985,500	\$ 2,048,200	\$ 62,700
Total Additional Local Street Maintenance Program (2.09%)	\$ 1,985,500	\$ 2,048,200	\$ 62,700
TRANSPORTATIONS FOR LIVABLE COMMUNITY PROJECT GRANTS (5.0%)			
ORG: CCMP12			
Grants provided for Community Projects 6111	\$ 4,408,923	\$ 7,510,612	\$ 3,101,689
Project Management Tools & Monitoring 5201	245,496	197,064	(48,432)
Program Manager Salaries and Benefits 5000	36,363	40,365	4,002
<i>FN 2: Estimated Fund Balance Available to Program</i> N/A	<i>14,358,695</i>	<i>11,408,194</i>	
Total Transportations for Livable Community Project Grants (5.0%)	\$ 4,690,782	\$ 7,748,041	\$ 3,057,259
ADDITIONAL TRANSPORTATIONS FOR LIVABLE COMMUNITY PROJECT GRANTS (0.4%)			
ORG: SPP25			
Grants provided for Community Projects 6111	\$ 435,000	\$ 1,410,865	\$ 975,865
Total Additional TLC Project Grants (0.4%)	\$ 435,000	\$ 1,410,865	\$ 975,865
PEDESTRIAN, BICYCLE AND TRAIL FACILITIES (1.5%)			
ORG: CCMP13			
Grants provided for Community Projects 6111	\$ 2,139,185	\$ 3,681,742	\$ 1,542,557
Program Management 5201	35,792	36,017	225
Program Manager Salaries and Benefits 5000	36,363	40,365	4,002
<i>FN 2: Estimated Fund Balance Available to Program</i> N/A	<i>4,307,650</i>	<i>2,805,866</i>	
Total Pedestrian, Bicycle and Trail Facilities (1.5%)	\$ 2,211,340	\$ 3,758,124	\$ 1,546,784

**Contra Costa Transportation Authority
FY 2021-22 Budget**

**Exhibit 4: Expenditure Budget Detail
Programs**

Account	<i>Adopted</i>	<i>Proposed</i>	Change: Increase (Decrease)
	FY 2020-21 Measure J	FY 2021-22 Measure J	
ADDITIONAL PEDESTRIAN, BICYCLE AND TRAIL FACILITIES (0.8%)			
ORG: SPP26			
Grants provided for Community Projects 6111	\$ 100,000	\$ 100,000	\$ -
Total Additional Pedestrian, Bicycle and Trail Facilities (0.8%)	\$ 100,000	\$ 100,000	\$ -
BUS SERVICES (5%)			
ORG: OCP14			
Contributions to Bus Transit Providers 6111	\$ 4,656,217	\$ 4,802,171	\$ 145,954
3% Reserve 6111	142,500	147,000	4,500
Program Manager Salaries and Benefits 5000	51,283	50,829	(454)
<i>FN 2: Estimated Fund Balance Available to Program</i> N/A	866,481	866,481	
Total Bus Transit Improvement Program (5%)	\$ 4,850,000	\$ 5,000,000	\$ 150,000
EXPRESS BUS (4.3%)			
ORG: OCP16			
Contributions to Express Bus Transit Providers 6111	\$ 4,028,799	\$ 4,160,579	\$ 131,780
3% Reserve 6111	122,550	126,420	3,870
Program Manager Salaries and Benefits 5000	33,651	27,001	(6,650)
<i>FN 2: Estimated Fund Balance Available to Program</i> N/A	734,607	734,607	
Total Express Bus (4.3%)	\$ 4,185,000	\$ 4,314,000	\$ 129,000
BUS TRANSIT ENHANCEMENTS (3.36%)			
ORG: SPP19			
Contributions to Bus Transit Providers 6111	\$ 3,492,000	\$ 3,592,800	\$ 100,800
Total Bus Transit Enhancement (3.36%)	\$ 3,492,000	\$ 3,592,800	\$ 100,800
PARATRANSIT PROGRAM (4.1%)			
ORG: OCP15			
Contributions to Paratransit Providers 6111	\$ 3,995,000	\$ 4,118,000	\$ 123,000
Accessible Transportation Strategic Plan 5201	340,000	340,000	-
Program Manager Salaries and Benefits 5000	73,708	66,719	(6,989)
<i>FN 2: Estimated Fund Balance Available to Program</i> N/A	9,954,021	9,988,010	
Total Paratransit Program (4.1%)	\$ 4,408,708	\$ 4,524,719	\$ 116,011

**Contra Costa Transportation Authority
FY 2021-22 Budget**

**Exhibit 4: Expenditure Budget Detail
Programs**

	Account	<i>Adopted</i>	<i>Proposed</i>	Change: Increase (Decrease)
		FY 2020-21 Measure J	FY 2021-22 Measure J	
ADDITIONAL PARATRANSIT PROGRAM (1.15%)				
ORG: SPP20				
Contributions to Paratransit Providers	6111	\$ 1,092,500	\$ 1,127,000	\$ 34,500
Total Additional Paratransit Program (1.15%)		\$ 1,092,500	\$ 1,127,000	\$ 34,500
SAFE TRANSPORTATION FOR CHILDREN (4.545%)				
ORG: SPP21				
Contributions to Safe Transportation for Children	6111	\$ 4,406,526	\$ 4,542,986	\$ 136,460
Program Manager Salaries and Benefits	5000	11,224	11,114	(110)
<i>FN 2: Estimated Fund Balance Available to Program</i>	<i>N/A</i>	<i>4,226,980</i>	<i>4,226,980</i>	
Total Safe Transportation for Children (4.545%)		\$ 4,417,750	\$ 4,554,100	\$ 136,350
COMMUTE ALTERNATIVES (1%)				
ORG: OCP17				
Contributions for Other Programs - TDM	6111	\$ 898,717	\$ 932,347	\$ 33,630
Contributions for Program - CMAQ Funds Car Share4All	6111	300,000	-	(300,000)
Program Manager Salaries and Benefits	5000	51,283	47,653	(3,630)
<i>FN 2: Reimbursement (Use) of Reserves</i>	<i>N/A</i>	<i>978,306</i>	<i>1,270,206</i>	
Total Commute Alternatives (1%)		\$ 1,250,000	\$ 980,000	\$ (270,000)
SUBREGIONAL TRANSPORTATION NEEDS (1.53%)				
ORG: SPP28				
Contributions for Other Programs - Subregional	6111	\$ 1,453,500	\$ 1,499,400	\$ 45,900
Contributions for Studies (West, Central, SW)	5201/6111	-	369,372	369,372
Total Subregional Transportation (1.53%)		\$ 1,453,500	\$ 1,868,772	\$ 415,272
FERRY SERVICE IN WEST COUNTY (2.25%) - FN4				
ORG: SPP22 (9646)				
Contributions for Other Programs - Ferry Service	6111	\$ 3,588,500	\$ 3,651,300	\$ 62,800
Total Ferry Service (2.25%)		\$ 3,588,500	\$ 3,651,300	\$ 62,800

**Contra Costa Transportation Authority
FY 2021-22 Budget**

**Exhibit 4: Expenditure Budget Detail
Programs**

		<i>Adopted</i>	<i>Proposed</i>	Change:
		FY 2020-21	FY 2021-22	Increase
		Fund 220 TFCA	Fund 220 TFCA	(Decrease)
TRANSPORTATION FUNDING FOR CLEAN AIR (TFCA)				
ORG: OTH45	Account			
SALARIES AND BENEFITS				
Salaries	5011	\$ 72,146	\$ 69,355	\$ (2,791)
Overtime	5014	100	100	-
Vacation/Sick Leave	5025	13,484	12,957	(527)
FICA	5042	1,040	999	(41)
Retirement Expenses	5044	13,917	8,779	(5,138)
Employee Group Insurance	5050	10,850	10,473	(377)
Workers Compensation Insurance	5070	430	414	(16)
Total Salaries and Benefits		\$ 111,967	\$ 103,077	\$ (8,890)
CONTRIBUTIONS TO OTHER AGENCIES				
TFCA Program Funding Allocations	5201/6111	\$ 1,550,543	\$ 1,555,933	\$ 5,390
Total Contributions to Other Agencies		\$ 1,550,543	\$ 1,555,933	\$ 5,390
Total Transportation Funding for Clean Air		\$ 1,662,510	\$ 1,659,010	\$ (3,500)
TRANSPORTATION FUNDING FOR GOMENTUM STATION (GMS)				
ORG: GMS	Account			
SALARIES AND BENEFITS				
Salaries	5011	\$ 118,560	\$ 47,334	\$ (71,226)
Vacation/Sick Leave	5025	22,200	8,863	(13,337)
FICA	5042	1,713	684	(1,029)
Retirement Expenses	5044	23,770	6,656	(17,114)
Employee Group Insurance	5050	17,607	7,469	(10,138)
Workers Compensation Insurance	5070	709	283	(426)
Total Salaries and Benefits		\$ 184,559	\$ 71,289	\$ (113,270)
CONTRIBUTIONS TO OTHER AGENCIES				
GMS Program Funding Allocations	5201/6111	\$ 150,000	\$ 100,000	\$ (50,000)
Total Contributions to Other Agencies		\$ 150,000	\$ 100,000	\$ (50,000)
Total Transportation Funding for GoMentum Station		\$ 334,559	\$ 171,289	\$ (163,270)
TOTAL PROGRAMS BUDGET		\$ 57,257,649	\$ 64,148,220	\$ 6,890,571

**Contra Costa Transportation Authority
FY 2021-22 Budget**

**Exhibit 4: Expenditure Budget Detail
Programs**

Foot Note (FN):

Footnote 1: Allocation of Revenues per Strategic Plan

<i>Adopted</i>	<i>Proposed</i>	<i>Change:</i>
FY 2020-21	FY 2021-22	Increase

The following Measure J program revenue based on formula distributions:

a. Local Street Maintenance Program	18.00%	\$ 17,100,000	\$ 17,640,000	540,000
b. Additional Local Street Maintenance Program	2.090%	1,985,500	2,048,200	62,700
c. Transportation for Livable Community Project Grants	3.559%	3,380,670	3,487,428	106,758
d. Additional Transportation for Livable Community Project Grants	0.400%	380,000	392,000	12,000
e. Pedestrian, Bicycle and Trail Facilities	1.500%	1,425,000	1,470,000	45,000
f. Additional Pedestrian, Bicycle and Trail Facilities	0.800%	760,000	784,000	24,000
g. Bus Services:	5.000%	4,750,000	4,900,000	150,000
h. Express Bus:	4.300%	4,085,000	4,214,000	129,000
i. Bus Transit Enhancement	3.360%	3,192,000	3,292,800	100,800
j. Paratransit Program:	5.000%	4,750,000	4,900,000	150,000
k. Additional Paratransit Program	1.150%	1,092,500	1,127,000	34,500
l. Safe Transportation for Children	4.545%	4,317,750	4,454,100	136,350
m. Commute Alternatives	1.000%	950,000	980,000	30,000
n. Subregional Transportation Needs	1.530%	1,453,500	1,499,400	45,900
o. Ferry Service (FN 4)	2.250%	2,137,500	2,205,000	67,500

**Contra Costa Transportation Authority
FY 2021-22 Budget**

**Exhibit 4: Expenditure Budget Detail
Programs**

Footnote 2: Change in Restricted Reserves

	6/30/2020 Balance	Net Reserves & Payments	6/30/2021 Estimated Balance
Measure J			
Transportation for Livable Community Project Grants (a)	\$ 15,668,807	\$ (4,260,613)	\$ 11,408,194
Pedestrian, Bicycle and Trail Facilities (b)	5,093,990	(2,288,124)	2,805,866
Bus Services (c)	966,481	(100,000)	866,481
Express Bus (c)	834,607	(100,000)	734,607
Paratransit Program (c), (d)	9,612,729	375,281	9,988,010
Safe Transportation for Children (c)	4,326,980	(100,000)	4,226,980
Commute Alternatives	1,240,806	29,400	1,270,206
Ferry Service (FN4)	16,274,940	(1,446,300)	14,828,640

- a. Transportation for Livable Community Project Grants are budgeted and allocated after approval of the guidelines by the Authority as authorized in the Strategic Plan.
- b. Pedestrian, Bicycle and Trail Facilities Project Grants are budgeted and allocated after approval of the guidelines by the Authority as authorized in the Strategic Plan.
- c. Providers are advanced 90% of their annual allocation on a quarterly basis. The final 10% is a clean up payment based on actual sales tax receipts exceeding advances. If sales tax receipts are more/less than the 10% clean up, then the following fiscal year allocation is adjusted.
- d. On April 16, 2008 the Board approved to set aside funds to begin building a reserve for the Paratransit Program. This reserve would be used to pay for the excess amounts when it is above 5% in FY 2025-26. Furthermore, the Board approved that the funds would accrue interest income which would pay for management costs and a one-time 3% annual allocation reserve. The management costs for FY 2021-22 is \$66,719. The estimated ending balance is restricted by the Expenditure Plan.

Footnote 3:

TFCA/TDM Salaries and Benefits Limitation is:	6.25%	\$ 103,284
Budgeted Salaries and Benefits:	Total	103,077
Residual to be funded by Planning Funds (potential program savings)		\$ (207)

Footnote 4:

The Ferry Service Program per agreement between WETA, WCCTAC, City of Hercules and City of Richmond, it agreed to delay the allocation start date for Measure J funds for West County Ferry Service, in return for advancing funding for the Marina Way Parkway Grade Separation project. November 2018, the Authority approved Reso 18-65-G, funding implementation of service in FY19. Annually the expenditure to MSJ contribution subsidy true-ups are done.

**Contra Costa Transportation Authority
FY 2021-22 Budget**

**Exhibit 5: Expenditure Budget Detail
Projects**

MEASURE C PROJECTS

HIGHWAYS AND ARTERIALS

I-680 CORRIDOR

ORG: HAA1 (9551)

		<i>Adopted</i> FY 2020-21 Budget	<i>Proposed</i> FY 2021-22 Budget	Change: Increase (Decrease)
	Account			
Engineering Design Management Services	5201	\$ 136,000	\$ 1,550,000	\$ 1,414,000
Project Management Services	5201	16,000	26,778	10,778
Total I-680 Corridor Annual Expenses		\$ 152,000	\$ 1,576,778	\$ 1,424,778

STATE ROUTE 4 WEST

ORG: HAA4 (9554)

		<i>Adopted</i> FY 2020-21 Budget	<i>Proposed</i> FY 2021-22 Budget	Change: Increase (Decrease)
Project Management Services (ROW)	5201	\$ 2,000	\$ 29,845	\$ 27,845
Total Route 4 West Annual Expenses		\$ 2,000	\$ 29,845	\$ 27,845

TRANSIT

REGIONAL COMMUTERWAY

ORG: TRAN9 (9572)

		<i>Adopted</i> FY 2020-21 Budget	<i>Proposed</i> FY 2021-22 Budget	Change: Increase (Decrease)
Annual Project Expenses (ROW)	5202	\$ 60,000	\$ 100,000	40,000
Total Regional Commuterway Annual Expenses		\$ 60,000	\$ 100,000	\$ 40,000

TOTAL TRANSIT PROJECTS BUDGET		\$ 60,000	\$ 100,000	\$ 40,000
TOTAL ALL MEASURE C PROJECTS BUDGET		\$ 214,000	\$ 1,706,623	\$ 1,492,623

**Contra Costa Transportation Authority
FY 2021-22 Budget**

**Exhibit 5: Expenditure Budget Detail
Projects**

MEASURE J PROJECTS

CAPITAL IMPROVEMENT PROJECTS

CALDECOTT TUNNEL 4TH BORE

ORG: CIP1 (9625)

		Adopted FY 2020-21 Budget	Proposed FY 2021-22 Budget	Change: Increase (Decrease)
Project Management Services	5201	\$ 195,124	\$ 234,152	\$ 39,028
Annual Project Expenses	6111	1,000	1,000	-
Total Caldecott Tunnel 4th Bore Annual Expenses		\$ 196,124	\$ 235,152	\$ 39,028

BART EAST CC RAIL EXTENSION

ORG: CIP2 (9626)

		Adopted FY 2020-21 Budget	Proposed FY 2021-22 Budget	Change: Increase (Decrease)
Project Management Services	5201	\$ 233,959	\$ 280,803	\$ 46,844
Annual Project Expenses	6111	3,257,320	1,600,000	(1,657,320)
Total BART East CC Rail Extension Annual Expenses		\$ 3,491,279	\$ 1,880,803	\$ (1,610,476)

SR 4 EAST WIDENING

ORG: CIP3 (9627)

		Adopted FY 2020-21 Budget	Proposed FY 2021-22 Budget	Change: Increase (Decrease)
Annual Project Expenses	5201	\$ 806,534	\$ 259,079	\$ (547,455)
Project Management Services	5201	324,940	402,108	77,168
Annual Project Expenses	6111	5,295,448	572,150	(4,723,298)
Total SR 4 East Widening Annual Expenses		\$ 6,426,922	\$ 1,233,337	\$ (5,193,585)

CAPITAL CORRIDOR RAIL STATION IMPROVEMENTS

ORG: CIP4 (9628)

	Account	Adopted FY 2020-21 Budget	Proposed FY 2021-22 Budget	Change: Increase (Decrease)
Project Management Services	5201	\$ 23,396	\$ 28,080	\$ 4,684
Annual Project Expenses	6111	276,000	126,261	(149,739)
Total Capital Corridor Rail Station Improvements Annual Expenses		\$ 299,396	\$ 154,341	\$ (145,055)

EAST COUNTY CORRIDORS - SR4 BYPASS ELEMENTS

ORG: CIP5 (9629)

		Adopted FY 2020-21 Budget	Proposed FY 2021-22 Budget	Change: Increase (Decrease)
Project Management Services	5201	\$ 528,595	\$ 1,593,691	\$ 1,065,096
Annual Project Expenses	5201	6,215,619	11,540,000	5,324,381
Total East County Corridors - SR4 Bypass Elements Annual Expenses		\$ 6,744,214	\$ 13,133,691	\$ 6,389,477

**Contra Costa Transportation Authority
FY 2021-22 Budget**

**Exhibit 5: Expenditure Budget Detail
Projects**

I-680 AND SR242 INTERCHANGE IMPROVEMENTS ORG: CIP6 (9630)		Adopted FY 2020-21 Budget	Proposed FY 2021-22 Budget	Change: Increase (Decrease)
Project Management Services	5201	\$ 491,817	\$ 205,747	\$ (286,070)
Right-of-way	5202	20,000	50,000	30,000
Annual Project Expenses	5201	31,832,185	16,640,000	(15,192,185)
Total I-680 and SR242 Interchange Improvements Annual Expenses		\$ 32,344,002	\$ 16,895,747	\$ (15,448,255)

I-80 CORRIDOR ORG: CIP7 (9631)		Adopted FY 2020-21 Budget	Proposed FY 2021-22 Budget	Change: Increase (Decrease)
Project Management Services	5201	\$ 65,115	\$ 57,741	\$ (7,374)
Attorney Fees	5208	45,797	20,000	(25,797)
Annual Project Expenses	5201	488,788	341,549	(147,239)
Total I-80 Corridor Annual Expenses		\$ 599,700	\$ 419,290	\$ (180,410)

I-680 CORRIDOR ORG: CIP8 (9632)		Adopted FY 2020-21 Budget	Proposed FY 2021-22 Budget	Change: Increase (Decrease)
Project Management Services	5201	\$ 4,013,335	\$ 4,397,270	\$ 383,935
Project Management Services Authority Staff	5000	173,695	296,048	122,353
Annual Project Expenses	5201/6111	15,978,218	12,816,942	(3,161,276)
Total I-680 Corridor Annual Expenses		\$ 20,165,248	\$ 17,510,260	\$ (2,654,988)

RICHMOND PARKWAY ORG: CIP9 (9633)		Adopted FY 2020-21 Budget	Proposed FY 2021-22 Budget	Change: Increase (Decrease)
Project Management Services	5201	\$ 24,922	\$ 29,912	\$ 4,990
Total Richmond Parkway Annual Expenses		\$ 24,922	\$ 29,912	\$ 4,990

TOTAL CAPITAL IMPROVEMENT PROJECTS BUDGET	\$ 70,291,807	\$ 51,492,533	\$ (18,799,274)
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SUBREGIONAL PROJECTS

SUBREGIONAL BUS TRANSIT ENHANCEMENTS ORG: SPP19 (9643)		Adopted FY 2020-21 Budget	Proposed FY 2021-22 Budget	Change: Increase (Decrease)
Annual Project Expenses	6111	\$ 668,000	\$ -	\$ (668,000)
Total Subregional Bus Transit Enhancements Annual Expenses		\$ 668,000	\$ -	\$ (668,000)

**Contra Costa Transportation Authority
FY 2021-22 Budget**

**Exhibit 5: Expenditure Budget Detail
Projects**

SUBREGIONAL MAJOR STREETS IMPROVEMENTS		<i>Adopted</i>	<i>Proposed</i>	Change:
ORG: SPP24 (9648)		FY 2020-21	FY 2021-22	Increase
		Budget	Budget	(Decrease)
Project Management Services	5201	\$ 125,372	\$ 150,473	\$ 25,101
Annual Project Expenses	6111	566,558	2,545,093	1,978,535
Total Subregional Major Streets Improvements Annual Expenses		\$ 691,930	\$ 2,695,566	\$ 2,003,636

SUBREGIONAL MARTINEZ INTERMODAL IMPROVEMENTS		<i>Adopted</i>	<i>Proposed</i>	Change:
ORG: SPP27 (9651)		FY 2020-21	FY 2021-22	Increase
Account		Budget	Budget	(Decrease)
Project Management Services	5201	\$ 3,942	\$ 4,731	\$ 789
Annual Project Expenses	6111	517,854	-	(517,854)
Total Subregional Martinez Railroad Improvements Annual Expenses		\$ 521,796	\$ 4,731	\$ (517,065)

TOTAL SUBREGIONAL PROJECTS BUDGET	\$ 1,881,726	\$ 2,700,297	\$ 818,571
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COUNTYWIDE CAPITAL PROJECTS

BART IMPROVEMENTS		<i>Adopted</i>	<i>Proposed</i>	Change:
ORG: CCMP10 (9634)		FY 2020-21	FY 2021-22	Increase
		Budget	Budget	(Decrease)
Project Management Services	5201	\$ 84,900	\$ 76,762	\$ (8,138)
Annual Project Expenses	6111	2,570,944	1,555,316	(1,015,628)
Total BART Improvements Annual Expenses		\$ 2,655,844	\$ 1,632,078	\$ (1,023,766)

TOTAL COUNTYWIDE CAPITAL PROJECTS BUDGET	\$ 2,655,844	\$ 1,632,078	\$ (1,023,766)
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TOTAL ALL MEASURE J PROJECTS BUDGET	\$ 74,829,377	\$ 55,824,908	\$ (19,004,469)
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TOTAL ALL MEASURE C and J PROJECTS BUDGET	\$ 75,043,377	\$ 57,531,531	\$ (17,511,846)
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**Contra Costa Transportation Authority
FY 2021-22 Budget**

**Exhibit 6: Expenditure Budget Detail
Authority Operations**

		<i>Adopted</i>		<i>Proposed</i>	Change: Increase (Decrease)
		FY 2020-21		FY 2021-22	
ADMINISTRATION					
ORG: OTH29 & OCP18d					
	Account				
SALARIES AND BENEFITS (ORG: OTH29)					
Salaries	5011, 5046	\$ 432,758		\$ 401,911	\$ (30,847)
Temp Salaries (Commissioners 1/2 Admin)	5015	10,000		10,000	-
Overtime	5014	2,000		2,000	-
Vacation/Sick Leave	5025-5027	80,933		75,178	(5,755)
FICA	5042-5043	6,246		5,802	(444)
Retirement Expenses	5044, 5045,	86,418		54,454	(31,964)
Employee Group Insurance	5050, 5065	66,005		63,669	(2,336)
Workers Compensation Insurance	5070	2,574		2,388	(186)
Pay for Performance Program	5011	18,000		17,000	(1,000)
TOTAL SALARIES AND BENEFITS		\$ 704,934		\$ 632,402	\$ (72,532)
SUPPLIES AND SERVICES (ORG: OCP18d)					
Office Expenses	5101, 5402	\$ 50,000		\$ 50,000	\$ -
Communications	5102	8,400		8,400	-
Rents and Leases - Property	5103	430,000		420,000	(10,000)
Rents and Leases - Equipment	5103	15,000		15,000	-
Books and Periodicals	5105	1,000		1,000	-
Food	5106	2,500		2,500	-
Information Systems Replacement	5107	50,000		25,000	(25,000)
Professional / Specialized Services	5201	350,000		350,000	-
Public Engagement Services	5201	250,000		300,000	50,000
Business Insurance	5203	35,000		35,000	-
Software License & Maint. Agreements	5204	90,000		90,000	-
Publications and Legal Notices	5206	500		500	-
Attorney Fees	5208	120,000		120,000	-
Bank Fees	5209, 6021	2,500		9,000	6,500
Memberships	5301	35,000		30,000	(5,000)
Transportation and Travel	5302, 5305	20,000		20,000	-
Staff Development	5303	10,000		10,000	-
TOTAL SUPPLIES AND SERVICES		\$ 1,469,900		\$ 1,486,400	\$ 16,500

**Contra Costa Transportation Authority
FY 2021-22 Budget**

**Exhibit 6: Expenditure Budget Detail
Authority Operations**

	Account	<i>Adopted</i>		<i>Proposed</i>	Change: Increase (Decrease)
		FY 2020-21		FY 2021-22	
		Measure J		Measure J	
ADMINISTRATION (Continued)					
ORG: OCP18d					
FIXED ASSETS (over \$5,000 in value) (ORG: OCP18d)					
Office Furniture and Equipment	5501	\$ 10,000		\$ 10,000	\$ -
TOTAL FIXED ASSETS		\$ 10,000		\$ 10,000	\$ -
TOTAL ADMINISTRATION BUDGET		\$ 2,184,834		\$ 2,128,802	\$ (56,032)

		<i>Adopted</i>		<i>Proposed</i>	Change: Increase (Decrease)
		FY 2020-21		FY 2021-22	
		Measure J		Measure J	
PROJECT MANAGEMENT					
ORG: OTH40					
SALARIES AND BENEFITS					
Salaries	5011, 5046	\$ 1,283,607		\$ 1,138,706	\$ (144,901)
Overtime	5015	2,000		2,000	-
Vacation/Sick Leave	5014	240,267		213,140	(27,127)
FICA	5025-5027	18,531		16,440	(2,091)
Retirement Expenses	5042-5043	250,862		151,049	(99,813)
Employee Group Insurance	5047	150,267		137,944	(12,323)
Workers Compensation Insurance	5070	7,669		6,802	(867)
TOTAL SALARIES AND BENEFITS		\$ 1,953,203		\$ 1,666,081	\$ (287,122)
SUPPLIES AND SERVICES					
Attorney Fees	5208	\$ 2,500		\$ 2,500	\$ -
Project Management Services	5201	179,736		125,000	(54,736)
Investment and Debt Services	5201	115,000		60,000	(55,000)
Contract Services	5201	75,000		50,000	(25,000)
Transportation and Travel	5302, 5304	5,000		5,000	-
TOTAL SUPPLIES AND SERVICES		\$ 377,236		\$ 242,500	\$ (134,736)
TOTAL PROJECT MANAGEMENT BUDGET		\$ 2,330,439		\$ 1,908,581	\$ (421,858)

**Contra Costa Transportation Authority
FY 2021-22 Budget**

**Exhibit 7: CMA Expenditure Budget: Line Item Detail
Total Congestion Management Agency**

Congestion Management Agency	<i>Adopted</i>	<i>Proposed</i>	Change: Increase (Decrease)
	FY 2020-21 Measure J	FY 2021-22 Measure J	
TOTAL REGIONAL PLANNING AND GROWTH MANAGEMENT	\$ 1,737,049	\$ 3,140,110	\$ 1,403,061
TOTAL CONGESTION MANAGEMENT	\$ 1,628,136	\$ 1,965,560	\$ 337,424
TOTAL SCS IMPLEMENTATION	\$ 134,396	\$ 111,229	\$ (23,167)
TOTAL CONGESTION MANAGEMENT AGENCY	\$ 3,499,581	\$ 5,216,899	\$ 1,717,318

REGIONAL PLANNING AND GROWTH MANAGEMENT		<i>Adopted</i>	<i>Proposed</i>	Change: Increase (Decrease)	
Account		FY 2020-21 Measure J	FY 2021-22 Measure J		
ORG: OCP18a (MSJ)					
SALARIES AND BENEFITS					
1	Salaries	5011	\$ 333,426	\$ 366,300	\$ 32,874
2	Overtime	5014	1,500	1,500	-
3	Vacation/Sick Leave	5025-5027	62,351	68,524	6,173
4	FICA	5042-5043	4,810	5,288	478
5	Retirement Expenses	5045, 5047	64,822	47,923	(16,899)
6	Employee Group Insurance	5050, 5065	42,650	47,888	5,238
7	Workers Compensation Insurance	5070	1,990	2,187	197
8	TOTAL SALARIES AND BENEFITS	5000	\$ 511,549	\$ 539,610	\$ 28,061
SUPPLIES AND SERVICES					
9	Computer Software and Maintenance	5204	\$ 3,000	\$ 3,000	\$ -
10	Contracted Temporary Assistance	5205	10,000	10,000	-
11	Travel	5302	2,500	2,500	-
12	Economic Analysis of the TEP (BACEI CT533)	5201	5,000	-	(5,000)
13	CMP Support (Placeworks CT465)	5201	200,000	200,000	-
14	Regional Planning Tasks (AMG CT526)	5201	182,500	400,000	217,500
15	Action Plan Update (Placeworks CT456)	5201	25,000	300,000	275,000
16	Action Plan Update (F&P CT450)	5201	-	300,000	300,000
17	Streetlight Data Subscription (TBD)	5201	-	350,000	350,000
18	Activity Based Model Development Joint Ala CTC/CCTA (18W.04)	5201	-	200,000	200,000
19	On Call Maintenance & Support (Kittleson CT278)	5201	50,000	50,000	-
20	On-Call Transportation Monitoring (Iteris CT428) East County Integrated Transit Study (Nelson Nygaard CT542)	5201	5,000	5,000	-
21	SR4 Exp. Lane Design Alter. Analysis (NEW)	5201	300,000	400,000	100,000
22	San Pablo Ave Multimodal - Phase 2 (ATC/WCCTAC 1)	6111	200,000	200,000	-
23	Monument/I680 Bike/Ped Impv. Stdy (F&P CT516)	5201	150,000	150,000	-
24	Attorney Fees	5208	75,000	12,500	(62,500)
25	Specialized Printing / Publications & Legal Notices	5207	15,000	15,000	-
26		5207	2,500	2,500	-
	TOTAL SUPPLIES AND SERVICES	5100	\$ 1,225,500	\$ 2,600,500	\$ 1,375,000
TOTAL REGIONAL PLANNING AND GROWTH MANAGEMENT			\$ 1,737,049	\$ 3,140,110	\$ 1,403,061

**Contra Costa Transportation Authority
FY 2021-22 Budget**

**Exhibit 7: CMA Expenditure Budget: Line Item Detail
Total Congestion Management Agency**

CONGESTION MANAGEMENT		Adopted		Proposed	Change:
ORG: OCP18b, OCP18e, OCP18g (MSJ)		FY 2020-21		FY 2021-22	Increase
Account		Measure J		Measure J	(Decrease)
SALARIES AND BENEFITS					
1	Salaries	5011	\$ 547,654	\$ 575,355	\$ 27,701
2	Temp Salaries (Commissioner 1/2 CMA)	5015	10,000	10,000	-
3	Overtime	5014	1,500	1,500	-
4	Vacation/Sick Leave	5025-5027	102,481	107,684	5,203
5	FICA	5042-5043	7,905	8,306	401
6	Retirement Expenses	5045, 5047	105,801	75,880	(29,921)
7	Employee Group Insurance	5050, 5065	70,026	73,899	3,873
8	Workers Compensation Insurance	5070	3,269	3,436	167
9	TOTAL SALARIES AND BENEFITS	5000	\$ 848,636	\$ 856,060	\$ 7,424
SUPPLIES AND SERVICES					
10	Computer Software and Maintenance	18b - 5204	\$ 2,500	\$ 2,500	\$ -
11	Travel	18b - 5302	4,000	4,000	-
12	CMA Support (AMG CT526)	18b - 5201	29,500	29,500	-
13	CMP Support (Placeworks CT465)	18b - 5201	200,000	200,000	-
14	CMP Monitoring (Iteris CT428)	18b - 5201	40,000	125,000	85,000
15	On Call Maintenance & Support (Kittleston CT278)	18b - 5201	50,000	50,000	-
16	Update Bicycle and Pedestrian Plan (F&P CT450)	18b - 5201	100,000	75,000	(25,000)
17	Monument/I680 Bike/Ped Impv. Study (F&P CT516) Activity Based Model Development Joint Ala	18b - 5201	75,000	20,000	(55,000)
18	CTC/CCTA (18W.04)	18b - 5201	200,000	-	(200,000)
19	Countywide Transportation Plan (CTP) Update (TBD)	18b - 5201	-	100,000	100,000
20	VMT Mitigation Exchange Framework (F&P CT TBD)	18b - 5201	-	250,000	250,000
21	Vision Zero Implementation (TBD)	18b - 5201	-	250,000	250,000
22	CBTP (Placeworks CT509)	18b - 5201	75,000	-	(75,000)
23	Attorney Fees	18b - 5208	2,500	2,500	-
24	Specialized Printing / Publications & Legal Notices	18b - 5207	1,000	1,000	-
25	TOTAL SUPPLIES AND SERVICES	5100	\$ 779,500	\$ 1,109,500	\$ 330,000
TOTAL CONGESTION MANAGEMENT			\$ 1,628,136	\$ 1,965,560	\$ 337,424

CONGESTION MANAGEMENT: SCS Implementation		Adopted		Proposed	Change:
ORG: OCP18c, OCP18h (MSJ)		FY 2020-21		FY 2021-22	Increase
Account		Measure J		Measure J	(Decrease)
SALARIES AND BENEFITS					
1	Salaries	5011	\$ 65,928	\$ 70,043	\$ 4,115
2	Vacation/Sick Leave	5025-5027	12,329	13,102	773
3	FICA	5042-5043	951	1,011	60
4	Retirement Expenses	5047	12,520	9,170	(3,350)
5	Employee Group Insurance	5050, 5065	7,274	7,485	211
6	Workers Compensation Insurance	5070	394	418	24
7	TOTAL SALARIES AND BENEFITS	5000	\$ 99,396	\$ 101,229	\$ 1,833
SUPPLIES AND SERVICES					
8	Ongoing Support (Placeworks)	18c - 5201	\$ 10,000	\$ 10,000	\$ -
9	PDA Planning Grants (CT425)	18h - 5201	25,000	-	(25,000)
10	TOTAL SUPPLIES AND SERVICES	5100	\$ 35,000	\$ 10,000	\$ (25,000)
TOTAL CONGESTION MANAGEMENT: SCS Implementation			\$ 134,396	\$ 111,229	\$ (23,167)

ATTACHMENT C

**Contra Costa Transportation Authority
FY 2021-22 Budget**

Exhibit 8: Staff Budget Allocation

Department	Administration	Project Mgmt			Planning					
Funding	Measure J (a)	Measure J	Grants		Measure J	STP & Local	PPM	Measure J	STP & Local	
Category	Administration	Project Management	I-680 Corridor	Total Projects	Regional Planning	CMA	CMA-PPM	PDA Investment & Growth Strategy	SCS Implementation	Total Planning
Positions:										
Executive Director	17.0%	42.0%	0	47.0%	15.0%	1.0%	20.0%	-	-	36.0%
Chief Financial Officer	40.0%	30.0%	-	30.0%	15.0%	15.0%	-	-	-	30.0%
Director, Planning	-	-	-	0.0%	45.0%	45.0%	-	-	10.0%	100.0%
Director of External Affairs	10.0%	35.0%	0	40.0%	10.0%	-	35.0%	-	-	45.0%
Director of Programs	1.0%	-	25.0%	25.0%	1.0%	3.0%	-	-	-	4.0%
Director, Programming	-	70.0%	-	70.0%	-	-	30.0%	-	-	30.0%
Associate Transportation Planner	-	-	-	0.0%	25.0%	25.0%	-	0.0%	10.0%	60.0%
Accounting Specialist	15.0%	61.0%	-	61.0%	4.0%	5.0%	-	-	-	9.0%
Accounting Specialist	43.0%	32.0%	-	32.0%	8.0%	17.0%	-	-	-	25.0%
Director, Projects	-	78.8%	-	78.8%	-	-	21.2%	-	-	21.2%
Senior Transportation Planner	-	-	-	0.0%	40.0%	40.0%	-	-	20.0%	100.0%
Director, Administrative Services	70.0%	20.0%	-	20.0%	-	10.0%	-	-	-	10.0%
Administrative Assistant, Projects	5.0%	95.0%	-	95.0%	-	-	-	-	-	-
Administrative Assistant, Planning	10.0%	-	-	0.0%	37.0%	37.0%	-	-	5%	79.0%
Administrative Assistant	30.0%	20.0%	-	20.0%	25.0%	15.0%	-	-	-	40.0%
Senior Engineer (ITS CV/AV)	-	15.0%	65.0%	80.0%	-	-	-	-	-	-
Senior Accountant	20.0%	40.0%	-	40.0%	7.0%	10.0%	-	-	-	17.0%
Director, Construction	-	100.0%	-	100.0%	-	-	-	-	-	-
Authority Full Time Equivalent 2022	2.61	6.39	1.00	7.39	2.32	2.23	1.06	0.00	0.45	6.06
Authority Full Time Equivalent 2021	2.92	7.17	0.60	7.77	2.29	2.31	0.97	0.05	0.40	6.02
Authority Full Time Equivalent 2022	\$ 632,402	\$ 1,666,081	\$ 296,048	\$ 1,962,129	\$ 539,610	\$ 500,057	\$ 356,003	\$ -	\$ 101,229	\$ 1,496,899
Authority Full Time Equivalent 2021	\$ 704,934	\$ 1,953,203	\$ 173,695	\$ 2,126,898	\$ 511,549	\$ 529,735	\$ 318,901	\$ 8,844	\$ 90,552	\$ 1,459,581

Notes:

a. Administration is subject to the Measure J 1.00% limitation. Based on the current sales tax budget for FY 2021-22, the limit is \$980,000; whereas, the Administration budget is \$632,402. The Administration budget for salaries and benefits is at 0.65%.

**Contra Costa Transportation Authority
FY 2021-22 Budget**

Exhibit 8: Staff Budget Allocation

Department	Programs										Total
Funding	Measure J	Measure J	Measure J	Measure J	Measure J	Measure J	Measure J	Air Quality	GoMentum		
Category	TLC	Ped, Bike & Trail	Bus Transit	Express Bus	Paratransit	Safe Trans for Children	Commute Alternatives	TFCA	GMS	Total Programs	Total
Positions:											
Executive Director	-	-	-	-	-	-	-	-	-	-	1.00
Chief Financial Officer	-	-	-	-	-	-	-	-	-	-	1.00
Director, Planning	-	-	-	-	-	-	-	-	-	-	1.00
Director of External Affairs	-	-	-	-	-	-	-	-	5.0%	5.0%	1.00
Director of Programs	-	-	15.0%	8.0%	20.0%	3.0%	14.0%	10.0%	-	70.0%	1.00
Director, Programming	-	-	-	-	-	-	-	-	-	-	1.00
Associate Transportation Planner	20.0%	20.0%	-	-	-	-	-	-	-	40.0%	1.00
Accounting Specialist	1.0%	1.0%	2.0%	1.0%	2.0%	1.0%	2.0%	0.05	-	15.0%	1.00
Accounting Specialist	-	-	-	-	-	-	-	-	-	-	1.00
Director, Projects	-	-	-	-	-	-	-	-	-	-	1.00
Senior Transportation Planner	-	-	-	-	-	-	-	-	-	-	1.00
Director, Administrative Services	-	-	-	-	-	-	-	-	-	-	1.00
Administrative Assistant, Projects	-	-	-	-	-	-	-	-	-	-	1.00
Administrative Assistant, Planning	-	-	-	-	-	-	-	11.0%	-	11.0%	1.00
Administrative Assistant	-	-	-	-	-	-	-	10.0%	-	10.0%	1.00
Senior Engineer (ITS CV/AV)	-	-	-	-	-	-	-	-	20.0%	20.0%	1.00
Senior Accountant	2.0%	2.0%	-	-	-	-	-	19.0%	-	23.0%	1.00
Director, Construction	-	-	-	-	-	-	-	-	-	-	1.00
Authority Full Time Equivalent 2022	0.23	0.23	0.17	0.09	0.22	0.04	0.16	0.55	0.25	1.94	18.00
Authority Full Time Equivalent 2021	0.21	0.21	0.17	0.11	0.24	0.04	0.17	0.55	0.60	2.29	19.00
Authority Full Time Equivalent 2022	\$ 40,365	\$ 40,365	\$ 50,829	\$ 27,001	\$ 66,719	\$ 11,114	\$ 47,653	\$ 103,077	\$ 71,289	\$ 458,412	\$ 4,549,842
Authority Full Time Equivalent 2021	\$ 36,363	\$ 36,363	\$ 51,283	\$ 33,651	\$ 73,708	\$ 11,224	\$ 51,283	\$ 111,967	\$ 184,559	\$ 590,401	\$ 4,881,814

**Contra Costa Transportation Authority
FY 2021-22 Budget**

Exhibit 9: Salary & Benefits Budget Detail

	<i>Adopted</i> FY 2020-21	<i>Proposed</i> FY 2021-22	Change: Increase (Decrease)	
SALARIES AND BENEFITS - TOTAL				
Salaries	\$ 3,156,173	\$ 3,059,847	\$ (96,326)	-3.05%
Temp Salaries (Commissioners)	20,000	20,000	-	0.00%
Overtime	7,100	7,100	-	0.00%
Vacation/Sick Leave	590,586	572,619	(17,967)	-3.04%
FICA	45,559	44,173	(1,386)	-3.04%
Retirement Expenses	617,945	406,898	(211,047)	-34.15%
Employee Group Insurance	407,614	403,943	(3,671)	-0.90%
Workers Compensation Insurance	18,837	18,262	(575)	-3.05%
Pay for Performance Program	18,000	17,000	(1,000)	-5.56%
TOTAL SALARIES AND BENEFITS TOTAL	\$ 4,881,814	\$ 4,549,842	\$ (331,972)	-6.80%
SALARIES AND BENEFITS - ADMINISTRATION				
Salaries	\$ 432,758	\$ 401,911	\$ (30,847)	-7.13%
Temp Salaries (Commissioners 1/2 Admin)	10,000	10,000	-	0.00%
Overtime	2,000	2,000	-	0.00%
Vacation/Sick Leave	80,933	75,178	(5,755)	-7.11%
FICA	6,246	5,802	(444)	-7.11%
Retirement Expenses	86,418	54,454	(31,964)	-36.99%
Employee Group Insurance	66,005	63,669	(2,336)	-3.54%
Workers Compensation Insurance	2,574	2,388	(186)	-7.23%
Pay for Performance Program	18,000	17,000	(1,000)	-5.56%
TOTAL SALARIES AND BENEFITS - ADMINISTRATION	\$ 704,934	\$ 632,402	\$ (72,532)	-10.29%
SALARIES AND BENEFITS - PROJECT MANAGEMENT				
Salaries	\$ 1,283,607	\$ 1,138,706	\$ (144,901)	-11.29%
Overtime	2,000	2,000	-	0.00%
Vacation/Sick Leave	240,267	213,140	(27,127)	-11.29%
FICA	18,531	16,440	(2,091)	-11.28%
Retirement Expenses	250,862	151,049	(99,813)	-39.79%
Employee Group Insurance	150,267	137,944	(12,323)	-8.20%
Workers Compensation Insurance	7,669	6,802	(867)	-11.31%
TOTAL SALARIES AND BENEFITS - PROJECT MANAGEMENT	\$ 1,953,203	\$ 1,666,081	\$ (287,122)	-14.70%

**Contra Costa Transportation Authority
FY 2021-22 Budget**

Exhibit 9: Salary & Benefits Budget Detail

	<i>Adopted</i> FY 2020-21	<i>Proposed</i> FY 2021-22	Change: Increase (Decrease)	
SALARIES AND BENEFITS - INNOVATE 680				
Salaries	\$ 110,561	\$ 197,100	\$ 86,539	100.00%
Vacation/Sick Leave	20,699	36,910	16,211	100.00%
FICA	1,597	2,848	1,251	100.00%
Retirement Expenses	22,675	28,031	5,356	100.00%
Employee Group Insurance	17,502	29,981	12,479	100.00%
Workers Compensation Insurance	661	1,178	517	100.00%
TOTAL SALARIES AND BENEFITS - PROJECT MANAGEMENT	\$ 173,695	\$ 296,048	\$ 122,353	100.00%
SALARIES AND BENEFITS - REGIONAL PLANNING				
Salaries	\$ 333,426	\$ 366,300	\$ 32,874	9.86%
Overtime	1,500	1,500	-	0.00%
Vacation/Sick Leave	62,351	68,524	6,173	9.90%
FICA	4,810	5,288	478	9.94%
Retirement Expenses	64,822	47,923	(16,899)	-26.07%
Employee Group Insurance	42,650	47,888	5,238	12.28%
Workers Compensation Insurance	1,990	2,187	197	9.90%
TOTAL SALARIES AND BENEFITS REGIONAL PLANNING	\$ 511,549	\$ 539,610	\$ 28,061	5.49%
SALARIES AND BENEFITS - CONGESTION MANAGEMENT AGENCY				
Salaries	\$ 547,654	\$ 575,355	\$ 27,701	5.06%
Temp Salaries (Commissioners 1/2 CMA)	10,000	10,000	-	0.00%
Overtime	1,500	1,500	-	0.00%
Vacation/Sick Leave	102,481	107,684	5,203	5.08%
FICA	7,905	8,306	401	5.07%
Retirement Expenses	105,801	75,880	(29,921)	-28.28%
Employee Group Insurance	70,026	73,899	3,873	5.53%
Workers Compensation Insurance	3,269	3,436	167	5.11%
TOTAL SALARIES AND BENEFITS CONGESTION MANAGEMENT AGENCY	\$ 848,636	\$ 856,060	\$ 7,424	0.87%
SALARIES AND BENEFITS - SCS IMPLEMENTATION				
Salaries	\$ 65,928	\$ 70,043	\$ 4,115	6.24%
Vacation/Sick Leave	12,329	13,102	773	6.27%
FICA	951	1,011	60	6.31%
Retirement Expenses	12,520	9,170	(3,350)	-26.76%
Employee Group Insurance	7,274	7,485	211	2.90%
Workers Compensation Insurance	394	418	24	6.09%
TOTAL SALARIES AND BENEFITS - T-PLUS	\$ 99,396	\$ 101,229	\$ 1,833	1.84%
SALARIES AND BENEFITS - TRANSPORTATIONS FOR LIVABLE COMMUNITY PROJECT (TLC)				
Salaries	\$ 24,597	\$ 28,558	\$ 3,961	16.10%
Vacation/Sick Leave	4,593	5,335	742	16.16%
FICA	355	411	56	15.77%
Retirement Expenses	4,211	3,069	(1,142)	-27.12%
Employee Group Insurance	2,461	2,822	361	14.67%
Workers Compensation Insurance	146	170	24	16.44%
TOTAL SALARIES AND BENEFITS TLC	\$ 36,363	\$ 40,365	\$ 4,002	11.01%

**Contra Costa Transportation Authority
FY 2021-22 Budget**

Exhibit 9: Salary & Benefits Budget Detail

	<i>Adopted</i> FY 2020-21	<i>Proposed</i> FY 2021-22	Change: Increase (Decrease)	
SALARIES AND BENEFITS - PEDESTRIAN, BICYCLE AND TRAIL FACILITIES				
Salaries	\$ 24,597	\$ 28,558	\$ 3,961	16.10%
Vacation/Sick Leave	4,593	5,335	742	16.16%
FICA	355	411	56	15.77%
Retirement Expenses	4,211	3,069	(1,142)	-27.12%
Employee Group Insurance	2,461	2,822	361	14.67%
Workers Compensation Insurance	146	170	24	16.44%
TOTAL SALARIES AND BENEFITS PEDESTRIAN, BICYCLE AND TRAIL FACILITIES	\$ 36,363	\$ 40,365	\$ 4,002	11.01%
SALARIES AND BENEFITS - BUS TRANSIT				
Salaries	\$ 33,007	\$ 34,157	\$ 1,150	3.48%
Vacation/Sick Leave	6,182	6,398	216	3.49%
FICA	477	493	16	3.35%
Retirement Expenses	6,661	4,705	(1,956)	-29.36%
Employee Group Insurance	4,759	4,872	113	2.37%
Workers Compensation Insurance	197	204	7	3.55%
TOTAL SALARIES AND BENEFITS BUS TRANSIT	\$ 51,283	\$ 50,829	\$ (454)	-0.89%
SALARIES AND BENEFITS - EXPRESS BUS				
Salaries	\$ 21,659	\$ 18,145	\$ (3,514)	-16.22%
Vacation/Sick Leave	4,055	3,398	(657)	-16.20%
FICA	313	262	(51)	-16.29%
Retirement Expenses	4,378	2,501	(1,877)	-42.87%
Employee Group Insurance	3,117	2,587	(530)	-17.00%
Workers Compensation Insurance	129	108	(21)	-16.28%
TOTAL SALARIES AND BENEFITS EXPRESS BUS	\$ 33,651	\$ 27,001	\$ (6,650)	-19.76%
SALARIES AND BENEFITS - PARATRANSIT				
Salaries	\$ 47,442	\$ 44,827	\$ (2,615)	-5.51%
Vacation/Sick Leave	8,885	8,397	(488)	-5.49%
FICA	685	648	(37)	-5.40%
Retirement Expenses	9,592	6,196	(3,396)	-35.40%
Employee Group Insurance	6,821	6,383	(438)	-6.42%
Workers Compensation Insurance	283	268	(15)	-5.30%
TOTAL SALARIES AND BENEFITS PARATRANSIT	\$ 73,708	\$ 66,719	\$ (6,989)	-9.48%
SALARIES AND BENEFITS - SAFE TRANSPORTATION FOR CHILDREN				
Salaries	\$ 7,224	\$ 7,475	\$ 251	3.47%
Vacation/Sick Leave	1,352	1,400	48	3.55%
FICA	104	107	3	2.88%
Retirement Expenses	1,446	1,010	(436)	-30.15%
Employee Group Insurance	1,055	1,078	23	2.18%
Workers Compensation Insurance	43	44	1	2.33%
TOTAL SALARIES AND BENEFITS SAFE TRANSPORTATION FOR CHILDREN	\$ 11,224	\$ 11,114	\$ (110)	-0.98%

**Contra Costa Transportation Authority
FY 2021-22 Budget**

Exhibit 9: Salary & Benefits Budget Detail

	<i>Adopted</i> FY 2020-21	<i>Proposed</i> FY 2021-22	Change: Increase (Decrease)	
SALARIES AND BENEFITS - COMMUTE ALTERNATIVES				
Salaries	\$ 33,007	\$ 32,023	\$ (984)	-2.98%
Vacation/Sick Leave	6,182	5,998	(184)	-2.98%
FICA	477	463	(14)	-2.94%
Retirement Expenses	6,661	4,406	(2,255)	-33.85%
Employee Group Insurance	4,759	4,571	(188)	-3.95%
Workers Compensation Insurance	197	192	(5)	-2.54%
TOTAL SALARIES AND BENEFITS COMMUTE ALTERNATIVES	\$ 51,283	\$ 47,653	\$ (3,630)	-7.08%
SALARIES AND BENEFITS - TRANSPORTATION FUNDING FOR CLEAN AIR (TFCA)				
Salaries	\$ 72,146	\$ 69,355	\$ (2,791)	-3.87%
Overtime	100	100	-	0.00%
Vacation/Sick Leave	13,484	12,957	(527)	-3.91%
FICA	1,040	999	(41)	-3.94%
Retirement Expenses	13,917	8,779	(5,138)	-36.92%
Employee Group Insurance	10,850	10,473	(377)	-3.47%
Workers Compensation Insurance	430	414	(16)	-3.72%
TOTAL SALARIES AND BENEFITS TFCA	\$ 111,967	\$ 103,077	\$ (8,890)	-7.94%
SALARIES AND BENEFITS - GOMENTUM (GMS)				
Salaries	\$ 118,560	\$ 47,334	\$ (71,226)	-60.08%
Vacation/Sick Leave	22,200	8,863	(13,337)	-60.08%
FICA	1,713	684	(1,029)	-60.07%
Retirement Expenses	23,770	6,656	(17,114)	-72.00%
Employee Group Insurance	17,607	7,469	(10,138)	-57.58%
Workers Compensation Insurance	709	283	(426)	-60.08%
TOTAL SALARIES AND BENEFITS TFCA	\$ 184,559	\$ 71,289	\$ (113,270)	-61.37%